

impact report 2020-21









a year of resilience, resourcefulness, and responsiveness in the care of our community













**BRIAN SCHNEIDER** 



**BRETT ANDREWS** 

## dear member of the PRC community,

What a year it's been. We have faced a global pandemic, re-openings and further shut-downs, racial unrest, protests, and a national conversation about the systemic issues our clients have struggled with for decades. Through all this uncertainty, one element remained constant: PRC's commitment to helping its clients no matter what.

Despite COVID, shelter-in-place, and a multitude of City restrictions, PRC continued to provide critical assistance to so many who rely on us for a range of services, from helping meet basic human needs to crucial behavioral health. We found a new way of doing business, connecting with one another, and ensuring our clients stayed safe, housed, and healthy. We are so proud of how our staff innovated to be able to respond to increased needs.

Not only were we able to shift to providing services virtually, we were able to grow and deepen our impact. We opened our second psychiatric respite center, Hummingbird Valencia, a low-barrier site for people to begin the path toward continuing treatment. We were selected as one of five recipients of the first City funding dedicated to services for the Black trans community. And we were selected to lead the transformation of Leland House, the second largest HIV/AIDS housing facility in California, into transitional housing, a testament to the City's confidence in PRC.

It truly takes a village to care for a village, particularly those most vulnerable among us. We could not do this work without you, the PRC community. You help us advance our mission, and we are committed to being here for as long as our community needs us. We have thrived for 34 years because we respond to our community's needs.

If the past year has taught us anything, it's to prioritize what we value most, and to express gratitude for those things we often take for granted. It is in this spirit that we are pleased to present this impact report. It embodies you and everyone who makes up the PRC community.

Thank you.

Brian Schneider President, Board of Directors

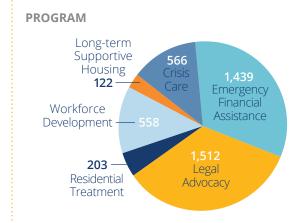
Brian Schneibe

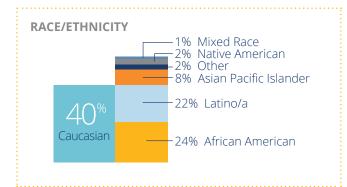
Brett Andrews Chief Executive Officer

## demographics

**WHO WE SERVE** 

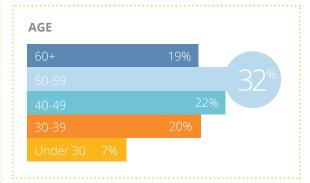


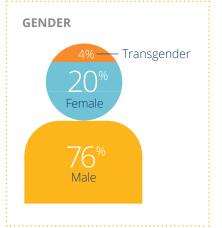


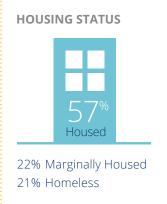










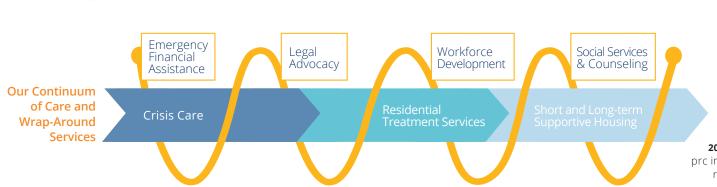


**SEXUAL ORIENTATION** 

LGBTQ+

66 PRC HAS GROWN, EXPANDED, AND DEEPENED ITS SERVICES OVER THE YEARS TO RESPOND TO THE NEEDS OF OUR MOST VULNERABLE COMMUNITY MEMBERS. WE HAVE INTEGRATED THESE SERVICES INTO A CLIENT-CENTERED CONTINUUM OF CARE SO THAT INDIVIDUALS IN CRISIS CAN ENTER AT ONE END AND MOVE ALONG A SEAMLESS PATHWAY WITH WRAP-AROUND SERVICES THAT MEET THEM WHERE THEY ARE AND LIFT THEM UP TO A PLACE OF STABILITY WITH MORE POSITIVE HEALTH AND ECONOMIC OUTCOMES. ??

**Brett Andrews, Chief Executive Officer of PRC** 





66 HUMMINGBIRD VALENCIA PROVIDES US WITH ANOTHER LINKAGE IN A NETWORK OF PROGRAMS THAT ARE BRINGING PEOPLE EXPERIENCING A CRISIS ON THE STREETS TO A SAFE PLACE INDOORS WHERE THEY CAN STABILIZE BEFORE TAKING THEIR NEXT STEP TOWARD WELLNESS. ??

Dr. Grant Colfax, San Francisco Director of Public Health

## **JOE HEALY DETOX PROGRAM**

was created in 2000 in response to the large number of homeless deaths as a result of substance abuse.

It was believed that many homeless people refused to enter a hospital because the setting was profoundly uncomfortable for them. Joe Healy is unique as the only community-based detox program in San Francisco.

It offers a 21-day medically-managed stay for up to 28 people each day and night.



278 people accessed PRC's community-based detoxification services in 2020/21.

84% for alcohol dependence 16% for opioids and other substances



made progress on their treatment goals.

## **COVID IMPACT**

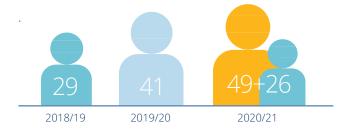
As essential services, during 2020/21 all crisis care programs remained open, albeit with reduced capacity to accommodate COVID-19 safety protocols. These resulted in very few positive cases across PRC staff and clients. Throughout the pandemic, rapid result COVID-19 tests were completed on-site prior to entry at Joe Healy and Hummingbird Valencia, with plans to roll out testing at other sites.

## **HUMMINGBIRD PLACE NAVIGATION CENTERS**

offer essential respite and a first step into care for otherwise unsheltered San Franciscans.

The Hummingbird model, named by a PRC client for its openness to drop-ins, is a low-barrier alternative to psychiatric emergency services in which people in crisis can access a safe and comfortable environment for day or overnight use. Participants can take part in meals, laundry, showers, storage, and – most importantly – begin to build trust with skilled staff who can link them to community-based services, including residential treatment.

Following the success of Hummingbird Potrero located on the Zuckerberg San Francisco General Hospital campus, Hummingbird Valencia opened on May 18, 2021, strategically located in San Francisco's Mission District.



## **HUMMINGBIRD POTRERO**



418 overnight guests stayed an average of 21 days



Daily access hosted 7,403

**HUMMINGBIRD VALENCIA** (from its opening on May 18, 2021)



94 overnight guests stayed an average of 16 days in its first 14 weeks



Daily access hosted 541



## BUILDING HEALTH

## EMERGENCY FINANCIAL ASSISTANCE (EFA) is a lifeline.

Emergency grants of up to \$1,500 per year are provided to support low-income San Franciscans living with HIV to mitigate economic and housing barriers that impact their medical care. Eviction Prevention and Housing Stabilization funds back rent or move-in expenses. Emergency Support helps with unexpected utility bills, medications, or keeping the phone turned on.

## 1,439 clients living with HIV accessed \$1,190,942 in emergency funds in 2020/21.

Emergency Financial Assistance has served more than 50,000 clients with \$27.4m in assistance since records began in 1997.

# Temporary Housing 5% Medical Expenses 12% Telephone/Utilities 4% Other Necessities

## **COVID IMPACT**

As an essential service, EFA remained open throughout the pandemic and shelter-in-place. We experienced significantly increased demand due to COVID. There was often a line of clients out the door and around the block. Thanks to additional funding from the SF Department of Public Health's HIV Health Services, Health Resources and Services Administration's Ryan White HIV/AIDS Program, City General Funds, the Dream Keeper Initiative, and Gilead Sciences, Inc., among others, we were able to meet this greater need, often providing larger amounts of assistance, to keep people housed.

## FROM THE FRONT LINES

COME TO SEE HER SEE HE

Lee Harrington, Director of Client Services in Emergency Financial Assistance

## IN OUR CLIENTS' WORDS

- 46 I WANT TO THANK YOU IMMENSELY FOR BEING KIND AND HELPING ME. ONCE AGAIN YOU HAVE COME THROUGH FOR ME DURING A STRESSFUL FINANCIAL SITUATION, AND I'M TRULY GRATEFUL. 97
- 66 I AM IN A MUCH BETTER SITUATION TODAY
  BECAUSE OF THE HELP PRC PROVIDED ME. \*\*
- YOUR ASSISTANCE WITH MY RENT. WITHOUT THE HELP FROM PRC I WOULD BE IN AN EVEN DEEPER HOLE THAT COULD BECOME IMPOSSIBLE TO CLIMB OUT OF. 99

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## stabilizing services



## LEGAL ADVOCACY connects people to

the income and healthcare necessary to secure stable housing and improve health outcomes. PRC's team of attorneys and legal assistants provide legal consultation, representation, advice, and training so vulnerable individuals can access and retain the federal benefits they're eligible to receive.

## 1,512 individuals accessed and retained stable income and healthcare during 2020/21.

Boasting an 81% win-rate for all adjudicated cases – compared to an overall approval rate of about one third – individuals are almost 3x more likely to receive the disability income they are entitled to when they have an advocate on their side.



\$2,356,417 Retroactive Benefits

\$116,603 Ongoing Monthly Payments

This past year, Legal Advocacy also expanded to include navigation services to help link clients to critical public benefits and programs.

## FROM THE FRONT LINES

66 WE'RE ALL TRYING REALLY HARD TO GET BENEFITS FOR PEOPLE WHO ARE DISABLED.

I TRY TO USE MY POWERS FOR GOOD SO THAT PEOPLE GET THE CARE THEY NEED. I AM INCREDIBLY THANKFUL THAT PRC EXISTS, AND THAT IT STAYS TRUE AND LIVES ITS VALUES.

Liz Pickell, Senior Benefits Advocate

**EQUAL ACCESS TO HEALTHCARE PROGRAM provides representation, education, and counseling on matters related to healthcare access** so that people living with HIV/AIDS do not feel immobilized by concerns over losing healthcare as they make significant life changes.

The EAHP team also educates clients and community providers about their rights and responsibilities and is pro-active when healthcare changes have negative impacts on vulnerable people living with HIV/AIDS.

95% of clients maintained or increased access to healthcare.

220 clients received consultation on social security cases.

451 clients and providers attended EAHP and SF HIV Front Line Organizing Group (SF HIV FOG) trainings.

## IN OUR CLIENTS' WORDS

- 66 I HAVE NEVER RECEIVED SUCH LOVING, ATTENTIVE, FOCUSED CARE IN MY LIFE. THANK YOU TO THE AMAZING TEAM AT PRC.\*\*
- "YOUR SERVICES WERE ESSENTIAL TO MY WELL-BEING WHILE I WAS HELPED."
- "YOUR AGENCY IS A TRUE GEM LIKE NO OTHER. THANK YOU SO VERY MUCH."



## **COVID IMPACT**

With the shift to remote working, there were significant challenges in communicating with clients lacking technology. To mitigate this, staff adjusted processes to improve efficiencies, strengthened relationships with clients' case managers, and offered the opportunity to virtually attend hearings together in our offices.



## BUILDING HOPE

## BAKER PLACES RESIDENTIAL BEHAVIORAL HEALTH TREATMENT PROGRAMS

include seven service-rich, home-like environments that help people overcome substance use, mental illness, and co-occurring or dual disorders. Inside each licensed treatment community, residents participate in counseling to identify issues that may have placed them at risk in the past. In concert with staff and each other, they develop and test support systems, practice self-regulation, and build independent living skills.

In 2020/21, 203 people accessed substance use and mental health treatment programs at PRC Baker Places.

## 65% of residents met one or more goals.



In the 1960's, PRC Baker Places behavioral health treatment programs pioneered the social rehabilitation model, in this case a home setting that teaches residents group and independent living. Now a best practice recommended by the California Department of Health Services, this

model recognizes the power of community and environment to drive positive behavioral change. In practice, it means inside each treatment program we create an intentional community, highly attuned to the impact of social and physical environments on supporting health.

## IN OUR CLIENTS' WORDS

66 GOING TO PRC WAS A MATTER OF LIFE AND DEATH. THIS IS A SERVICE THAT PEOPLE REALLY NEED. IT'S IMPORTANT TO KNOW HOW LIFE CHANGING AND IMPORTANT IT IS. 29

## PRC'S RESIDENTIAL CONTINUUM 2020/21







**Crisis Care** 

566 people

3 Program

**83 Beds:** up to 30,295 days and nights of support per year

Substance Use and Mental Health Treatment Programs







203 people 7 Program

**86 BEDS:** up to 31,390 days and nights of treatment per year

Co-op and Permanent Supportive Housing



122 neonle



122 people 3 Programs



**124 BEDS:** up to 45,260 days of stable housing



## **COVID IMPACT**

As essential services, during 2020/21 all treatment programs remained open, adhering to strict COVID-19 safety protocols. These resulted in very few positive cases across PRC staff and clients. Following City health guidelines, rooms at each facility were dedicated as isolation/observation rooms for potential COVID cases, thus limiting resident capacity. To avoid discharging residents during the height of a pandemic, we were limited in our intake, significantly curtailing the total number of individuals served over the course of the year.

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## elevation services



## WORKFORCE DEVELOPMENT,

PRC's nationally recognized rehabilitation services, helps people with mental and physical disabilities get back to work at more than twice the statewide average. We offer a range of individualized services including assessment, career navigation, and job search assistance.

In 2020/21, PRC helped 558 adults reinvigorate their livelihoods, independence, and self-esteem, and it did it all virtually, a huge lift for many participants who'd never before touched a computer.

On average, PRC's clients earn \$24.47/hr: 50% higher than San Francisco's minimum wage.

Clients enter the workforce in the retail, nonprofit, healthcare, government, and hospitality sectors.

Participants have earned more than \$1,500,000 in wages through PRC's job placements.

## **COVID IMPACT**

Shifting all educational programs virtual was a huge lift, and it highlighted existing digital inequities. Staff forged new partnerships and negotiated funding flexibility to acquire and distribute more than 30 laptops to clients. This is now an integral part of the Lift UP SF program to achieve real equity. Staff taught every student Zoom and how to access email before they could participate in virtual training programs.

## IN OUR CLIENTS' WORDS

66 WHAT I GAINED MOST FROM THIS CLASS IS THE DEDICATION TO FINISH IT AND SEE MY EFFORTS PAY OFF. I NEEDED TO BE PART OF SOMETHING.

### **ACCREDITED TRAININGS**

## PRC's 24-user computer lab hosts two accredited trainings:

- The Next Step Computer Certificate Program establishes up-to-date computer skills across 90 hours of hands-on instruction.
- The Step Up Clerical Skills Certificate Program develops administrative and occupational facility across
   50 hours of employment skill-building.

## **CAREER PATHWAYS**

PRC's Lift UP SF peer-to-peer training program came into its own in 2020/21. This 64-hour intensive program with individual coaching and peer group support prepares adults with "lived experience" in mental health and substance use treatment settings to meet the growing need for peer health professionals.

Of 148 enrollments across three training programs, 93% earned Certificates.

## **NEW COMMUNITIES OF FOCUS**

During 2020/21, PRC's Workforce Development program was one of only five recipients awarded the first City funding dedicated to providing services to the Black trans community as part of the newly announced Dream Keeper Initiative, which redirects funding from law enforcement into San Francisco's Black and African-American community, in this case organizations providing technical assistance to Black transgender people.

## FROM THE FRONT LINES

FOR THE PEOPLE WE SERVE INSPIRE US IN OUR WORK. THESE PEOPLE HAVE IT. WE JUST HELP THEM SEE THEIR STRENGTHS AND HOW TO LEVERAGE THEM. AFTER THEIR TIME HERE, THEY REALIZE THEY HAVE SOMETHING TO CONTRIBUTE TO SOCIETY AND THAT THEY HAVE VALUE. 99

Joe Ramirez-Forcier, Managing Director, Workforce Development



## IN OUR CLIENTS' WORDS

66 PRC HAS BEEN TRANSFORMATIONAL FOR ME.
IT'S TAKEN ME FROM A REALLY HOPELESS PLACE
TO BECOME A HEALTHY, STABLE INDIVIDUAL
WITH MY MENTAL HEALTH AND SUBSTANCE
USE ISSUES MANAGED. 99







## BUILDING

## HOUSING, SOCIAL SERVICES & COUNSELING

Graduating from a training program or a treatment program doesn't mean you're on your own. We offer stepped-up and stepped-down support to meet the individual needs of each of our clients, and wrap-around social services as needs and goals change.

## COOPERATIVE (CO-OP) SUPPORTIVE HOUSING

PRC Baker Places helps graduates of its substance use and mental health treatment continue their path toward independence by pairing case management with rental subsidies in more than 20 (and growing) PRC-managed co-ops scattered across San Francisco. During this pivotal and transitional period for residents, PRC staff provide communal living and individual support services for vocational, educational, social services, and recreational needs. Co-ops are shared multi-bedroom apartments, where residents live independently, practice problem solving, and build up confidence making healthy life choices.

Given the Bay Area's high costs of living and lack of affordable housing options, taking a "next step" from treatment to housing or co-op to independent living is increasingly difficult. Leaving San Francisco may seem like easy advice, but leaving one's support network behind brings its own challenges. PRC works with each client to develop a long-term housing plan responsive to their specific constellation of needs and resources.

## PERMANENT SUPPORTIVE HOUSING

The Odyssey House is a permanent and supportive home for ten African-American adults with extensive histories of institutionalization, homelessness, mental illness, and substance use. Unique in San Francisco, PRC's skilled, compassionate staff are on-site 24 hours a day.

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## expanded services

## **BLACK LEADERSHIP COUNCIL**

In 2018, the San Francisco Department of Public Health issued the Black/African-American Health Report, which laid bare obstacles to health for the Bay Area African-American community. PRC CEO Brett Andrews saw this as a call to action. He reached out to his fellow Black leaders to consider what could be done to advance positive change and healing through policy reforms and community-informed legislation strategies. The Black Leadership Council was born.

The Black Leadership Council (BLC) is a San Francisco-based group of leaders across varied sectors – public, civic, and private - that seek to improve conditions for the Black/ African American population in the Bay Area and across California. It does this by leading strategic initiatives across sustained economic, legislative, and community engagement efforts that harness the best thinking, practices, and ideas for Black Prosperity in San Francisco, the region, and the state.



**FOUR AREAS** OF FOCUS:

Wealth Health Housing Education

## 47 (and counting) cross-sector African-American leaders:

- · Met with 20 state elected officials including the CA Legislative Black Caucus
- Penned 20+ legislative support letters
- Advocated for the elimination of debt across four primary areas that hinder financial security for the 11 million Californians living in or near poverty, which was included in the state's historic **Build Back Boldly budget**

## PRC is...

compassionate

awesome

wholesome

fun advocate

resourceful

ethical helpful

welcoming amazing

caring impactful

life-changing

acceptance

empathetic

strong nimble

tenacious

practical inclusive

passionate

innovative dignity

responsive

client-centered

encouraging

community

professional

resilience

dedication

diverse



## **JASMINE**

It's not every day that one of PRC's former clients comes out the other end to join the staff. But that's just what Jasmine did when she recently took a role in Workforce Development's newly launched Black Trans Initiative, funded by the City's Dream Keeper Initiative to reallocate resources toward technical assistance for Black transgender people.

This is a population Jasmine is especially familiar with. "I always wanted to work with transgender women. I didn't always identify as trans myself but that changed. I want to help transgender women to identify what they want to do."

Jasmine didn't always know what she wanted to do. When she took her first PRC computer class, she was coming out of surgery and about to lose her housing. Her instructor helped her secure a spot at PRC's co-opt supportive housing. After completing her course, Jasmine felt confident enough to enroll at City College. It was overwhelming as a person with a background of trauma but Jasmine persevered, earning a community health workers certificate and a 4.0 grade average, while also serving as an advocate for other trans students.

Looking to do more, Jasmine considered training as a social worker when the opportunity at PRC arose. The idea of building a new program from the ground up was scary but exciting. Her PRC Lift Up SF peer-to-peer training helped immensely. "The things I learned earlier from a book went right out the window when the client was sitting across from me and all that trauma came back. I had to put my feelings on the backburner but I know now this is for me. It's not easy but it made me love it even more. I know that I belong in this role."

"I WANT TO HELP ANYONE WHO WANTS HELP BETTERING THEIR LIVES JUST LIKE I GOT HELP. IF NOT FOR PRC, MY LIFE WOULD BE A DIFFERENT STORY. I CAN'T BELIEVE I'M WORKING HERE NOW. THOSE WHO HELPED ME FOUR YEARS AGO ARE NOW MY CO-WORKERS. I WENT THROUGH THE ENTIRE PROGRAM, AND HERE IS THE OUTCOME. I HAVE THE BEST JOB AND I THINK THIS IS JUST THE BEGINNING."



## **JOSEPH**

In December 2017, Joseph came to Ferguson Place, our residential treatment program that was the first of its kind to work with individuals living with HIV/AIDS and co-occurring substance use and mental health issues.

Joseph was homeless, using drugs, and malnourished – alternating between shelters and other people's homes. He was being treated at Zuckerberg San Francisco General Hospital Ward 86 when a social worker referred him to PRC.

Unsure whether to take a chance, Joseph spoke to Bridgette Washington, Ferguson's Program Director, who sensed the urgency in Joseph's voice and said, "Please come over." They already had a bed ready for him. Joseph shared, "I laid down and cried, it felt so good to have my own bed."

Over the 90-day program, Joseph learned things that many of us take for granted, but helped him to get off drugs and create a life plan for himself. Individualized treatment planning and counseling, group sessions, and structure gave Joseph the tools he could take with him after his stay. The social rehabilitation approach helped Joseph to open up and trust people again and make friendships he maintains to this day.

Today Joseph works an incredibly rewarding job as a caretaker to the elderly and adults with developmental disabilities and will soon begin a vocational nursing program. He received help with his school application from PRC as well.

He shares, "I was inspired because I was taken care of. I saw that in all my counselors. I want to do that too. I don't know how to repay them. This is how I can pay them back. Any help I can give, I'll do it."

When Joseph left Ferguson House, he wanted to do something to thank them. So he drew the house, found a wooden frame at a second hand store, and gave it to Bridgette. It still hangs in the house today. Joseph shares,

"PRC HAS BEEN A BIG HELP IN TURNING MY LIFE AROUND. WITHOUT PRC, I WOULDN'T HAVE A LIFE."

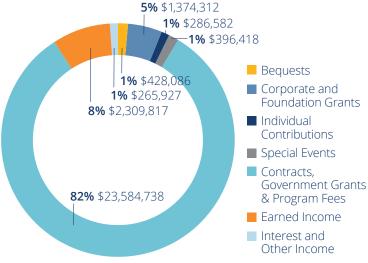
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# financial position

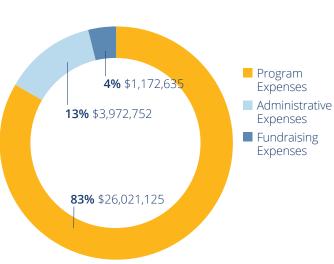
Financials for the fiscal year beginning July 1, 2020 through June 30, 2021

These fiscal year 2021 financials are management estimates and do not reflect the audit report for PRC, which comprises consolidated financial statements that include a financial accounting of Baker Places, Inc. (BP), a subsidiary of PRC. As PRC is a sole corporate member of BP due to having a controlling financial interest in BP, FASB ASC 958-810-25-2 requires that PRC consolidate financials with BP in order to remain in accordance with U.S GAAP. However, PRC and BP remain separate 501(c)(3) organizations with separate 990 filings.





## \$31,166,512



Does not include Depreciation.

## **WAYS TO HELP**

## DONATE ONLINE OR WITH A CHECK OR CREDIT CARD

Visit prcsf.org/donate or send your gift to Development Department, PRC, 170 9th Street, San Francisco, CA 94103.

## **BECOME A MONTHLY DONOR**

Support PRC all yearlong by enrolling in monthly giving.

## **DOUBLE YOUR IMPACT WITH A COMPANY MATCH**

Many employers match gifts made by their employees, thus doubling the impact of your support. Check with your employer to initiate the process.

## **GIVE A GIFT OF STOCK**

Contact giving@prcsf.org.

## MAKE A LEGACY GIFT

Consider including PRC in your legacy plans to make a lasting impact. Contact giving@prcsf.org.

### SHARE

Follow us on Facebook, Twitter, LinkedIn, and Instagram to stay up-to-date on our work and share with your friends and family.

## **DONORS**

We express our deepest gratitude to each and every one of our supporters. Our work is possible thanks to the generosity and breadth of contributions recognized here. This listing reflects contributions received between July 1, 2020 and June 30, 2021. Thank you for your support!

## **INDIVIDUALS**

### \$100.000+

Estate of Frederick H. Booth, Jr. James C. Hormelt and Michael P. N. Hormel Estate of Sylvester James, Queen of Disco Newstrom Living Trust

## \$25,000+

Anonymous (2)

## \$10,000+

**Brett Andrews** John Fisher & Raphaela Lipinsky DeGette Laura Powell and Chuck Byce Timothy A. Wong 2020 Revocable Trust

### \$5,000+

Doug Browning Josh and Dana Frieman Robert Lieberman and Brian Schneider Gary Nichols Timothy Schroeder Anonymous (2)

### \$2,500+

Katherine M. Bella and Jay Harris Rob Faulkner and Don McDonald The Raymond Hernandez Trust Eric Keith Kendall Fund Leslie Family Foundation David McCrory and Andrew Chen Larry Rich Kent Roger and Daniel Hancock Edrie Schade Thomas Tarnowski Joe Tuohy

Mark Leno

\$1,000+ Sherilyn Adams Tania Amochaev Warren E. Anderson Derek Barnes and Ted Hiscox Michael Bien John Bressan Frank Ching and Charley Kearns Karl Christiansen Greg Cioth Lucius Conrad and Jeffrey Stone Bradford Crowell and Gary Koehler Robert Dockendorff Elizabeth Downing Thomas Durein David Fink John Fostel Thomas R. Fox Family Charitable Foundation Edward Garcia Paul Grippardi and Kevin Bentley Ralph Hibbs Michelle Jester Neil Lang and Joseph J. Pessa Jr.

David Losso Kathie Lowry James Loyce Anne Luna and Jon Haugh Bill and Tim Matheson Ryan McKeel and Austin Riley Mairi McKeever and Chuck Lewkowitz Tomiquia Moss Mrs. Elizabeth Y. Nickel Geoffrey Nin Gary Osten and Ralph Torrez Eric Panatta Zachary Papilion Thomas Peterson Charles Ray Jerry Roberts Alber Saleh Arup Sarkar Justin Sawyers John Silowsky William Turner Stephen and Katherine Van Dusen Will Victoria

Anonymous (2)

Sheila Aharoni

Pamela Anderson Mary Ann Jones Lauren Antonoff and Ken Treiger Scott Arai Timothy Ault Walter Bowman James Carlson Dan & Gin Charitable Fund Camden Davis & Greg McKnight Thomasina DeMaio William Deriso Tom DiRenzo and Andrew Belschner Daniel Drummer Bette Ann Fleischacker Ioshua Glatt Patrick Gonzales and Christopher Panarites Peter Grandine lim Haas **Dustin Hart** Gregory Herek and John Dynis Richard Hoffman John Hughes

Dan Joraanstad and Bob Hermann Faith in the Future Fund of Horizons Foundation Kathleen Kennedy Cynthia and T Wayne Lawrence

The LeNoble Family Charitable Fund

Manit Limlamai Jeffery Maki Kippy Marks Darrin Martin

Ed Mathews and Matthew Karabaic

Henry Milich Paul Moffett Michael Niczyporuk and Rachel Forisha

lim Oerther Rob Pascual Randi and Saikat Paul

Frank Pietronigro Ben Porter Michael Proctor and Eric Bernier The Resiliency Fund Alisia Salters Shearer Family Trust Dan Slaughter and Stephan Blachowski Mr. Albert Gordon Smith **Edward Steinforth** Andrew Tompkins Patricia Tuohy Lee Vaughn-Ógin Daryl Walker and Jim Bracken Michael Wilson John Windle and Chris Loker

Ben Zotto

Anonymous (2)

Norm Abramson and David Beery Charitable Fund of Horizons Foundation Grady Allison John Antoun Antonio Baca Carl Bailey Mr. Michael Bankert Trent Bateman Alvin H Baum Jr Philanthropic Fund Frank Bennett and J. Terry Abraham, esq. Katharine Berg and Shane O'Connor Ellen Bialik

Abel Bonilla-Ayala Bart Broome Stuart C. Burden Fund Booje and Art Calfee Cecily Cassel

Joe Bolmarcich

Abdelkader Chenbod Jeffrey Chiu Eric Collier

Dorothy and Richard Compeau Jim Constantine Jerry Cox

Nev Dowdney Celeste Erman Terrance Evans Susan Fahev Eduardo Feliz Ken Ferraris Michael Foley Aron Ford Wayne Forester

Aaron Dillard

Jeremy Doughan

Russell Gaspard and John Bien

C. E. Gerndt Gail and Larry Gilman Phillip Gosney Philippe Gosselin Paul Hempel Kenneth Henderson Sterling Hoeree William Holman Bethany Hornthal Bartholomew James

John Jensen and Mari Komine-Jensen Taileur Jones-Brown Nadir Joshua Brendan Jupp Scott Justus and Michael Shields Clare Kay Martin Korinth Richard Latulippe Frank Layton Tomas Llorence Gypsy Love Jeff Lucas Lester Lute Jim Maloney Regina Marsh Chip McNeal John Monteverdi William Muto Cassandra Najarian Alex L. Nellas, MD Fund of Horizons Foundation Christopher Nelson Daniel O'Leary Jerico, Jerry and Letty Padallan and Jay Luc Gil Padia David Pearson Alfredo Pedroza Victoria Pollock-Grasso Kenneth Poudrier and Joe Freund Allen Register Matthew Renck Michael W Runner James Saliba Robert Sass and Larry Dark

Tom Schmidt Gary Shrieves Bill Stanton Paul and Glenn Starner-Tate Lyle Sweeney Tim Toppin Mark Troy Randy Ubillos Harry Ung David Varela Daryl Walker Susan Wright and Dale Rachmeler Christopher Zolezzi Ron Zuckerman

### \$100+

Anonymous (4)

Kurt Abney Seth Abrahamson Sarah Anderson Rex Anderson Barbara Antonucci Michael Armado Christine ArmstrongDangles Stanley Arnold Oneida Arnold Sandy and Mike Barychewsky Thomas Battipaglia Joseph and Joyce Behar

Philanthropic Fund

Arnaud Berlioux

Tanner Blew

2020-21 prc impact report Gerry Blunt Darren Bondy

Larry Bongort and Douglas

Shoemaker Byrd Brandon Frank Brooks Eric Brouch Ralph Bruneau Robert Burnside Jaron Caldwell Larkin Callaghan lames Campbell

Nichole Carlson Patrick Carney

Bobbie Campbell

The David Clark Castanette Trust

William Caston

Vicki Polster and Charles Cech

Victor Cervantes Arthur Charles-Orszag Hang Cheng

The Deborah A. Ching Fund

Katie Christ Ieremy Clarke

Todd Clobes and Dawn Guenthardt

Mark Cloutier Robert Cohen Andrew Coile

Paul Colfer and Jon Gatto

Cleo Conrad April Cooke Bill Coppock Aaron Correa Laurence Costa Jessica Coville Stephen Crow Larry D Crummer David Currie Andrew Cushing Derek Danton Michael D'Arata Anna Davenport Imane Deininger

Alejandro Diesta-Troutman and Robert Troutman

Henry Doering Hannah Doherty Andrew Dombos Charlotte D'Ooge Thomas Doran Roger Doughty Roberta Drake

Glenn Desandre

Lisa Dreyer Joseph Driste Jacqueline Duncan Amina Durrani N Dwight Cary Chris Eden Diane Esparza Caroline Everts Robert Falsetti Martin Fernandez Loretta Figueroa Glenn Finch

James Fishman Hollis Fleischer Sean Foley

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